

Since 1992

# Performance Summary

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1.

**Company Overview** 

### Introduction

#### Who We Are

- ➤ Founded in 1992, Cardinal Capital manages assets on behalf of individuals, trusts, corporations, foundations, and endowments
- ➤ Our **primary business** is the management of separate U.S. and non-U.S. equity and Fixed Income portfolios
- Cardinal is a **fiduciary** which means we have a legal and moral obligation to put our clients' interests first
- ➤ We consult on all aspects of wealth management including estate and retirement planning
- ➤ **Objective**: Exceed the relevant benchmark index return net of fees at significantly reduced risk (lower volatility) over a full market cycle
- ➤ Valuation Oriented Approach that utilizes Cardinal's Multifactor Model to identify strong companies that are statistically undervalued
- ➤ Ownership: 100% employee owned

### **Strategies**

- ➤ U.S. Large Cap equity consists of high-quality, dividend paying stocks that enhance overall portfolio returns with significantly reduced risk
- > Small Cap equity seeks long-term capital appreciation by investing in relatively small U.S. companies with strong balance sheets and positive earnings, acquired at attractive valuations
- ➤ Non-U.S. equity is constructed on the same value oriented methodology as Cardinal's U.S. composite. Geographically Cardinal's Non-U.S. composite allows for up to 20% non-EAFE country exposure
- ➤ **Fixed Income** is made up of laddered portfolios of short to intermediate-term investment grade bonds with an optimal spread over comparable dated U.S. treasuries

# **Performance Returns Summary**

Performance Summary (Returns %)											
Annualized at 12/31/2021	4Q21	1-Yr	3-Yr	5-Yr	10-Yr	15-Yr	20-Yr	Since Inception	Inception Date	Beta Since Inception	Alpha Since Inception
U.S. LARGE CAP COMPOSITE											
Cardinal U.S. Large Cap (Gross of Fees)	11.10	26.22	22.89	16.61	14.99	10.32	9.75	11.16	4/30/1992	0.80	1.93
Cardinal U.S. Large Cap (Net of Fees)	10.86	25.19	21.88	15.62	13.98	9.34	8.76	10.19			
S&P 500	11.03	28.70	26.06	18.48	16.55	10.66	9.52	10.76		1.00	0.00
SMALL CAP COMPOSITE											
Cardinal Small Cap Composite (Gross of Fees)	8.57	26.57	21.29	14.75	15.51			13.85	12/31/2010	0.74	4.64
Cardinal Small Cap Composite (Net of Fees)	8.32	25.41	20.16	13.67	14.33			12.68			
Russell 2000	2.14	14.82	20.03	12.03	13.24			11.53		1.00	0.00
NON-U.S. COMPOSITE											
Cardinal Non-U.S. Composite (Gross of Fees)	3.84	13.53	14.07	10.55	7.78			4.55	7/31/2007	0.86	1.62
Cardinal Non-U.S. Composite (Net of Fees)	3.54	11.97	12.60	9.26	6.53			3.37			
MSCI EAFE Index	2.69	11.26	13.54	9.55	8.03			3.12		1.00	0.00
BALANCED COMPOSITE											
Cardinal Balanced Composite (Gross of Fees)	8.40	19.15	17.40	12.80	11.65	8.56	8.31	9.49	10/31/1992	0.80	1.67
Cardinal Balanced Composite (Net of Fees)	8.18	18.19	16.45	11.90	10.75	7.70	7.48	8.73			
Custom Index <sup>2</sup>	7.53	19.10	19.19	13.78	12.23	8.61	7.90	9.12		1.00	0.00

<sup>\*</sup>Performance shown represents past performance and is no guarantee of future results. Supplemental information, please see full disclosures on pages 23, 24, 25, and 26. 
<sup>2</sup> Custom Benchmark = S&P 500 Index 70%, Barclays Int Govt/Credit 25%, FTSE USBIG 3-Mo. Treasury Bill 5%

# What Sets Cardinal Capital Apart

- Our primary business is the management of separate U.S. Large Cap, U.S. Small Cap and Non-U.S. equity and Fixed Income portfolios for individuals, trusts, corporations, foundations and endowments.
- Cardinal is a <u>fiduciary</u> which means we have a legal and moral obligation to put our clients' interests first.

By contrast, under the SEC's 2019 "Best Interest" standard, brokers are required to only recommend financial products to their customers that are in the customers best interests, and to identify any potential conflicts of interests and financial incentives the broker dealer may have with those products. Notably, the SEC made clear that Regulation Best Interest does not create a uniform fiduciary duty for brokers.

- We are SEC registered investment advisors, and invest alongside our clients.
- Our team is comprised of highly qualified and credentialed professionals with a combined 75+ years of investment experience.
- We are 100% employee owned.
- We personally manage all of our clients' accounts.
- Our objective is to exceed the relevant benchmark index return net of fees at significantly reduced risk (lower volatility) over a full market cycle.

# What Sets Cardinal Capital Apart

Valuation oriented approach that utilizes Cardinal's Multifactor Model to identify strong companies that are statistically undervalued to their own historical metrics.

- We are long-term investors our firm has been independently verified that it has complied with all composite construction requirements of the Global Investment Performance Standards (GIPS® standards) on a firm wide basis for 30 years.
- Cardinal's U.S. Large Cap Core Composite has returned 11.3% (gross) more than the Standard & Poor's 500 Index over the past 30 years while managing risk/volatility to less than 80% of the Standard & Poor's risk/volatility.
- Cardinal was named "Top Guns Manager" of the Decade (1999-2009) by PSN.
- > We do not outsource our thinking by investing in mutual funds, which in many cases are over diversified in their holdings and have return cannibalizing fees and expenses.
- > We do not collect commissions; we only earn a fee that is based on your account value.
- > We are committed to providing our clients the highest quality investment management services.

# Cardinal Capital's Team

#### Glenn C. Andrews, CFA

#### President, Chief Investment Officer

- ➤ 40+ years of financial management and investment experience
- ➤ Former Executive Vice President & Chief Financial Officer of Medco Research, Inc. and BioStratum, Inc.
- Former Treasurer of Burroughs-Wellcome/ Glaxo Wellcome
- ➤ Past President of the CFA Society of North Carolina
- ➤ MBA, BS University of Tennessee
- Wellcome executive management program, London Business School

#### Wes Andrews, CFP®

#### Vice President

- ➤ 22+ years of financial services experience
- Former VP in Investment Banking at Lehman Brothers
- Former VP in Investment Banking at Citigroup
- ➤ MBA Georgetown University
- > JD University of Miami
- ➤ CERTIFIED FINANICAL PLANNER<sup>TM</sup>
- > FINRA / NASD License: Series 65

#### Kathleen Warren, CFP®

#### Vice President

- ➤ 14+ years of financial services experience
- Former Associate in Private Banking at Credit Suisse
- Former Sales Assistant at Thomas Weisel Partners
- ➤ MBA UNC Kenan-Flagler Business School
- ➤ BA Wake Forest University
- CERTIFIED FINANICAL PLANNER<sup>TM</sup>
- FINRA / NASD License: Series 65

# Cardinal Capital's Team

#### Lisa Wainwright, CPA

#### Senior Client Service Associate

- ➤ 25+ years of public accounting, investment reconciliation, and tracking experience
- Former audit manager at Ernst & Young and senior auditor at Deloitte & Touche
- Primary responsibilities include trading, client performance and verification, reporting, and compliance support
- ➤ BS in Accounting from Auburn University
- Member of the American Institute of Certified Public Accountants and the NC Association of Certified Public Accountants

#### **Sharon Sowell**

#### Senior Client Service Associate

- ≥ 20+ years of financial services experience ≥ 20+ years of customer / client services
- ➤ Formerly with Morgan Stanley Smith Barney as senior assistant operations manager
- Primary responsibilities include daily account activity monitoring, trading, database reporting, and compliance support
- ➤ BA in Spanish and French from Wartburg College
- Notary Public

#### **Christine Magner**

#### Client Service Associate

- 20+ years of customer / client services experience
- Primary responsibilities include daily account activity monitoring, trading, database reporting, and compliance support
- BS in Organizational Management from Mercy College

### **Awards Won in 2021**



Cardinal Capital's Small Cap Equity received PSN's **Manager of the Decade** recognition for its Small-Mid Core Universe ending **December 31, 2021**, marking the strategy's position among the <u>top ten</u> performers for its peer group.



In 4Q 2021 our Small Cap Equity portfolio was recognized in one category for performance-Bull & Bear Masters and 1-Star Top Guns Award.

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#### Awards Won in 2020 & 2019







Cardinal Capital's Small Cap Equity Composite received PSN's 3-Star, 2-Star and 1-Star recognition for its Small Cap Core equity portfolio for the 3-year period ending **March 31, 2020**, marking the strategy's position among the <u>top ten</u> performers for its peer group which includes both U.S. based and non-U.S. based managers and their products.



Cardinal Capital's Balanced Composite was awarded the highest Top Guns designation of 6-Stars and was among the top 10 performers within its peer group reporting to PSN for the five year period ending **December 31, 2019**.



Cardinal Capital's Balanced Composite was awarded the highest Top Guns designation of 6-Stars and was among the top 10 performers within its peer group reporting to PSN for the five year period ending **September 30, 2019**.

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### **Awards Won in 2018 & 2017**



Top Financial Advisers 2018









The Financial Times 300 list, produced independently by the *Financial Times* in collaboration with Ignites Research, a subsidiary of the FT that provides business intelligence on the asset management industry. Applicants were graded on six factors: assets under management (AUM); AUM growth rate; years in existence; advanced industry credentials of the firm's advisers; online accessibility; and compliance records. Neither the RIA firms nor their employees pay a fee to The *Financial Times* in exchange for inclusion in the FT 300. The final FT 300 represents an impressive cohort of elite RIA firms, as the "average" practice in this year's list has been in existence for over 22 years and manages \$4 billion in assets. The FT 300 Top RIAs hail from 38 states and Washington, D.C.

Cardinal Capital's Non-U.S. Portfolio was awarded a 5-Stars Top Guns designation, making the strategy's position among the top ten performers for its peer group for 4Q 2018.

In 3Q 2018 our Non-US Equity portfolio was recognized in two categories for performance-Bull & Bear Masters and 1-Star Top Guns Award.

Cardinal Capital's Small Cap Core Equity Portfolio garnered 5-Stars and was among the top 10 performers within its peer group reporting to PSN in 2Q 2017.

### **Investment Approach**

- Cardinal Capital employs a value approach that is predicated on selecting stocks for investment from those selling at low prices versus observable metrics such as cash flow and earnings.
- Cardinal Capital's objective is to construct portfolios that are high quality and well diversified by industry sector with excellent long-term absolute and risk-adjusted returns.
- Our investment process is entirely bottom-up. We begin with Cardinal Capital's proprietary statistical model that is systematic and unbiased in identifying stocks trading at significant discounts or premiums to their normal price value relationships. We use portfolio weightings to avoid concentration risk. We do not believe in the predictive ability required to correctly time markets. We keep portfolios fully invested in attractively priced assets.

# **Investment Approach**

### **Description**

We have developed a multi-factor valuation model that incorporates both absolute and relative valuation concepts

Once targets are identified, we perform our own independent, fundamental research to validate or deny the potential investment opportunity

Propose purchase/sale to investment committee presided over by our Chief Investment Officer

#### **Mechanics**

- Proprietary model screens > 22,000 companies
- Candidates returned are at least one standard deviation cheap on multiple metrics
- ▶ Identify targets based on the following:
  - high quality
  - competitive advantages
  - growth & value
- Investment committee meets weekly
- Unanimity required for approval
- If approved, trade is executed for 1-4% of the portfolio (2% on average)









### Cardinal Capital's Multifactor Model

Our Approach- Cardinal Capital's Multifactor Model is systematic and unbiased in identifying stocks trading at significant discounts or premiums to their normal price value relationships.

#### **R&D** and Process

- ➤ Research & Development: Cardinal's Model is grounded in solid academic research, with extensive back-testing to ensure effective use of its output, and applied on a consistent basis over time
- ➤ Process: Each week we run the model against the FactSet database of more than 22,000 operating companies in order to identify stocks trading at >1 standard deviation cheap across multiple metrics

### **Implicit Assumption**

- Regression to the mean: Our valuation model implicitly assumes that price changes more than the value, and that price value relationships will return to normal
- Low Turnover: Process generally takes several years to reach >1 standard deviation rich; resulting in a turnover rate of less than 20%

### **Buy / Sell Signals**

- ➤ 1 Standard Deviation: Stocks > 1 standard deviation above or below normal price relationships are at levels seen 17% of the time or less so ceteris paribus we expect those stocks to revert to the mean
- ➤ Correlation: Our model is based on observed price / value relationships; through the use of statistical correlation we can determine which are most significant

### Cardinal Capital's Multifactor Model

#### **Benefits**

- **Bottom Up**: Our valuation model does not depend on explicit forecasts of future earnings growth rates, etc.
- Management by Exception: The model directs attention to stocks of opportunity so less time is spent on research
- Unbiased: The model casts a broad net without prejudice or preconceptions, which allows for new understandings of changing companies and situations to emerge

#### Limitations

- Backward Looking: Our model is based on observed data
- > Factors may not correlate well with stock price movements for specific companies or industries; thus we use statistical correlations to understand which factors most influence performance
- > **Absolute valuations** may lead to selling biggest winners in a portfolio prematurely; however, adjusting for market levels and peer comparison helps avoid this situation

#### **Fundamental Research**

**Our Approach-** Cardinal Capital's method is systematic, micro economic rather than macro in character and relies on business analysis skills rather than precise estimates of earnings or growth rates

### Using the Output of the Model

- > The output is sorted into *industry groups*
- If for instance the Model produces a total of 100 stocks not presently owned with 70% from financial services, this would lead us to conclude that the market concerns are much more related to industry matters than specific company events
- Conversely, if only three pharmaceuticals make the list, this observation may help guide inquiry into whether industry or company specific events are the principal cause of the low valuation

#### The Future Will Look Like the Past

- > What is the cause of the stock's low price? Is the cause of the valuation decline due to a transitory issue or have the company's profitability and growth prospects entered secular decline?
- This is where company and business analysis begins
- Cardinal seeks to profit from resolution of transitory issues and avoid cases of secular decline

### **Fundamental Research**

### **Objective Decision Rules**

- > A number of objective decision rules have been developed to identify the stocks most likely to be attractive for further analysis and ultimate purchase
- ➤ Market Cap: large cap: >\$4.0 billion; & small cap: <\$4.0 billion
- **Position Size**: assuming that alpha opportunities are the same for all stocks that pass the 1 standard deviation screen, we do not typically exceed 4% for any one position, which provides diversification
- Bias for dividend paying stocks
- ➤ The following considerations are closely scrutinized:
  - > Changed Business Conditions,
  - Insider Trading,
  - > Financial Strength, and
  - > Size and Duration of Oligopolistic Moat
- > We exclude non-operating companies such as REITs
- Companies or industries in secular decline or with negative earnings are eliminated from consideration

### **Fixed Income Composite**

#### **Approach to Fixed Income Investing**

- > Cardinal Capital builds a ladder of short to intermediate-term bonds (10-year maximum maturity) to meet client cash flow requirements and purchase with the intention of holding these quality bonds until maturity
- > To maximize the risk reduction and cash flow attributes of bond investments, Cardinal Capital focuses on individual, marketable, high quality bonds in constructing client portfolios
- Currently, the average duration on our bond portfolio is 2.43 years

### Representative Taxable Fixed Income Holdings

Issuer	Maturity	Coupon	Moody's Rating	S&P Rating
JP Morgan Chase & Co.	01/24/2022	4.50%	A2	A-
Qualcomm, Inc.	05/20/2022	3.00%	A2	A-
Toyota Motor Credit Corp.	09/20/2023	3.45%	A1	A+

# **Fixed Income Composite**

### **Objective Decision Rules for Fixed Income**

- > A number of objective decision rules have been developed to guide our approach to Fixed Income investing.
- > For taxable investments, we seek bonds rated investment grade from issuers with low business and event risk.
- For tax exempt bonds, we confine our interest to issues backed by taxing power or essential service revenues. We require an underlying investment grade rating regardless of the existence of bond insurance.
- > Stretching for yield, using leverage or lowering credit quality undermines the primary attributes of Fixed Income investments: low risk and cash flow assurance.
- > Similarly, we do <u>not</u> invest in high yield or junk bonds since they are full of equity risk. We prefer to invest directly in equities with funds that can accept equity risk.
- > Bond funds, packaged products or pooled securities are generally avoided since we prefer to more closely match the bond portfolio's characteristics with the needs of our clients.
- We make active use of the secondary market. This frequently allows us to acquire high quality bonds at more attractive yields than the new issue market provides.

2.

**Cardinal Capital Performance** 

# **Performance Returns Summary**

Performance Summary (Returns %)												
Annualized at 12/31/2021	4Q21	1-Yr	3-Yr 5-Yr 10-Yr 15-Yr 20-Yr Since Inception		Since Inception	Inception Date	Beta Since Inception	Alpha Since Inception				
U.S. LARGE CAP COMPOSITE												
Cardinal U.S. Large Cap (Gross of Fees)	11.10	26.22	22.89	16.61	14.99	10.32	9.75	11.16	4/30/1992	0.80	1.93	
Cardinal U.S. Large Cap (Net of Fees)	10.86	25.19	21.88	15.62	13.98	9.34	8.76	10.19				
S&P 500	11.03	28.70	26.06	18.48	16.55	10.66	9.52	10.76		1.00	0.00	
SMALL CAP COMPOSITE												
Cardinal Small Cap Composite (Gross of Fees)	8.57	26.57	21.29	14.75	15.51			13.85	12/31/2010	0.74	4.64	
Cardinal Small Cap Composite (Net of Fees)	8.32	25.41	20.16	13.67	14.33			12.68				
Russell 2000	2.14	14.82	20.03	12.03	13.24			11.53		1.00	0.00	
NON-U.S. COMPOSITE												
Cardinal Non-U.S. Composite (Gross of Fees)	3.84	13.53	14.07	10.55	7.78			4.55	7/31/2007	0.86	1.62	
Cardinal Non-U.S. Composite (Net of Fees)	3.54	11.97	12.60	9.26	6.53			3.37				
MSCI EAFE Index	2.69	11.26	13.54	9.55	8.03			3.12		1.00	0.00	
BALANCED COMPOSITE												
Cardinal Balanced Composite (Gross of Fees)	8.40	19.15	17.40	12.80	11.65	8.56	8.31	9.49	10/31/1992	0.80	1.67	
Cardinal Balanced Composite (Net of Fees)	8.18	18.19	16.45	11.90	10.75	7.70	7.48	8.73	_			
Custom Index <sup>2</sup>	7.53	19.10	19.19	13.78	12.23	8.61	7.90	9.12		1.00	0.00	

<sup>\*</sup>Performance shown represents past performance and is no guarantee of future results. Supplemental information, please see full disclosures on pages 23, 24, 25, and 26. 
<sup>2</sup> Custom Benchmark = S&P 500 Index 70%, Barclays Int Govt/Credit 25%, FTSE USBIG 3-Mo. Treasury Bill 5%

# Cardinal's U.S. Large Cap Core Composite Net Returns

Cardinal Capital	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Large Cap Core Composite Net	11.08%	27.56%	11.57%	0.38%	12.86%	18.66%	-3.82%	27.41%	13.51%	25.19%
S&P 500 Index	15.98%	32.40%	13.69%	1.41%	11.98%	21.84%	-4.38%	31.49%	18.40%	28.70%

	3-Year Ex-Post Standard Deviation										
Large Cap Core Composite	13.13%	10.63%	8.46%	9.86%	9.69%	9.11%	9.98%	11.30%	16.30%	15.11%	
S&P 500 Index	15.09%	11.94%	8.98%	10.48%	10.59%	9.92%	10.80%	11.93%	18.53%	17.17%	
Total Firm Assets \$Mil (period end)	203.6	258.2	273.8	290.4	336.3	426.8	415.5	480.8	535.9	637.1	
Composite Statistics:											
Assets \$Mil (period end)	76.6	103.4	117.1	126.7	141.9	182	171.7	214.8	228.2	267.8	
Portfolios at period end	143	155	166	175	183	198	206	222	220	229	
Dispersion	1.50%	1.39%	0.93%	0.60%	1.33%	1.03%	0.90%	1.54%	1.62%	1.42%	

- 1) Cardinal Capital Management Inc. is an independent registered investment management firm established in 1992, that manages equity, fixed income and balanced assets for U.S. clients.
- 2) The Large Cap Core Composite includes all discretionary portfolios that invest in large cap U.S. equities with the goal of providing long-term capital growth and steady dividend income. The account minimum for the composite is \$125,000. This composite is a combination of the Equity Taxable and Equity Tax Deferred Composites.
- Return calculations are for all discretionary fee-paying equity portfolios in excess of \$125,000 managed in this style. Minimum account balance established October 1, 1997. Calculations are time-weighted total rate of return and reflect the reinvestment of dividends and other earnings. Trade date accounting is used. All reporting is in U.S. Dollars. Results for timeperiods less than 1 year are not annualized. All net returns are actual, not model.
- 4) The composite was created June 30, 2009. The Large Cap Core Composite has an inception date of 4/30/1992.
- 5) Composite Dispersion is asset-weighted standard deviation and is calculated for accounts in the composite the entire year.
- 6) The three-year annualized ex-post standard deviation of the composite and annual composite dispersion are calculated using net-of fees returns.
- 7) A complete list and description of composites and additional information regarding policies for valuing investments, calculating performance, and preparing GIPS Reports are available upon request.
- 8) Performance results are net of management fees and transaction costs. Management fees are 1.0% on the first \$2 million per annum, .8% on the next \$3 million per annum, over \$5 million negotiable. Actual investment fees are used to calculate net of fee returns.
- 9) No inference should be drawn that similar investment returns will be achieved in future periods. Past performance is no guarantee of future results.
- Cardinal Capital Management, Inc. claims compliance with the Global Investment Performance Standards (GIPS®) and has prepared and presented this report in compliance with the GIPS Standards. Cardinal Capital Management, Inc. has been independently verified for the period 4/1/1992 through 12/31/2021.
- A firm that claims compliance with the GIPS standards must establish policies and procedures for complying with all the applicable requirements of the GIPS standards. Verification provides assuran on whether the firm's policies and procedures related to composite, as well as the calculation, presentation, and distribution of performance, have been designed in compliance with the GIPS standard and have been implemented on a firm-wide basis. The Large Cap Core Composite has had a performance examination for the periods 4/30/1992 through 12/21/2021. The verification and performance examination reports are available upon request.
- 2) GIPS® is a registered trademark of CFA Institute. CFA Institute does not endorse or promote this organization, nor does it warrant the accuracy or quality of the content contained herein.

### Cardinal's Small Cap Composite Investment Net Returns

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>		
Cardinal Capital												
Small Cap Composite Net Return	15.82%	34.00%	8.69%	2.63%	16.14%	13.79%	-3.86%	22.12%	13.27%	25.41%		
Russell 2000	16.35%	38.83%	4.89%	-4.42%	21.32%	14.65%	-11.03%	25.52%	20.02%	14.82%		
	3-Year Ex-Post Standard Deviation											
Small Cap Composite	N/A	14.21%	10.76%	11.56%	12.18%	11.21%	12.95%	13.43%	18.43%	17.02%		
Russell 2000	N/A	16.45%	13.12%	13.96%	15.76%	13.91%	15.79%	15.72%	25.26%	23.34%		
Total Firm Assats \$Mil (nariad and)	203.6	258.2	273.8	290.4	336.3	426.8	415.5	480.8	535.9	637.1		
Total Firm Assets \$Mil (period end)	203.0	230.2	2/3.6	290.4	330.3	420.8	413.3	460.6	333.9	03/.1		
Composite Statistics:		2.2	12.0									
Assets \$Mil (period end)	5.6	9.2	13.0	21.0	29.3	46.0	42.7	52.2	57.0	74.8		
Portfolios at period end	29	42	46	67	93	112	127	133	141	169		
Dispersion	0.93%	0.90%	0.71%	0.58%	1.36%	1.00%	0.65%	0.98%	1.15%	2.26%		

- 1) Cardinal Capital Management Inc. is an independent registered investment management firm established in 1992, that manages equity, fixed income and balanced assets for U.S. clients.
- 2) The Small Cap Composite seeks long-term capital appreciation from US companies with market caps less than \$4B, strong balance sheets and positive earnings at attractive valuations.
- 3) Return calculations are for all discretionary fee-paying equity portfolios in excess of \$50,000 managed in this style. Calculations are time-weighted total rate of return and reflect the reinvestment of dividends and other earnings. Trade date accounting is used. All reporting is in U.S. Dollars. Results for timeperiods less than 1 year are not annualized.
- 4) The management fee schedule is as follows: 1.5% on the first \$2 million per annum, 1.2% on the next \$3 million per annum, over \$5 million negotiable, all paid quarterly in arrears. Actual investment advisory fees incurred by clients may vary.
- 5) The composite was created and incepted on December 31, 2010.
- 6) Composite Dispersion is asset-weighted standard deviation and is calculated for accounts in the composite the entire year using net-of-fee returns.
- 7) A complete list and description of composites and additional information regarding policies for valuing investments, calculating performance, and preparing GIPS Reports are available upon request.
- 8) Performance results are net of management fees and transaction costs. Actual investment fees are used to calculate net of fee returns.
- 9) No inference should be drawn that similar investment returns will be achieved in future periods. Past performance is no guarantee of future results.
- 10) The three-year annualized standard deviation measures the variability of the composite and the benchmark returns over the preceding 36-month period using net-of-fee returns. The three-year annualized standard deviation is not presented for 2012 due to less than 36 months of composite and benchmark data.
- 11) Cardinal Capital Management, Inc. claims compliance with the Global Investment Performance Standards (GIPS®) and has prepared and presented this report in compliance with the GIPS Standards. Cardinal Capital Management, Inc. has been independently verified for the period 4/1/1992 through 12/31/2021. The verification reports are available upon request.
- 12) A firm that claims compliance with the GIPS standards must establish policies and procedures for complying with all the applicable requirements of the GIPS standards. Verification provides assurance on whether the firm's policies and procedures related to composite, as well as the calculation, presentation, and distribution of performance, have been designed in compliance with the GIPS standards and have been implemented on a firm-wide basis. Verification does not provide assurance on the accuracy of any specific performance report.
- 13) GIPS® is a registered trademark of CFA Institute. CFA Institute does not endorse or promote this organization, nor does it warrant the accuracy or quality of the contained herein

# Cardinal's Non-U.S. Composite Investment Net Returns

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>		
Cardinal Capital												
Non-US Equity Composite Net	16.57%	10.15%	-5.57%	-4.18%	4.04%	26.28%	-13.64%	20.12%	6.15%	11.97%		
MSCI EAFE NET	17.32%	22.78%	-4.90%	-0.82%	1.01%	25.02%	-13.78%	22.01%	7.82%	11.26%		
	3-Year Ex-Post Standard Deviation											
Non-US Equity Composite	18.02%	14.02%	10.79%	10.35%	10.75%	10.09%	11.09%	11.30%	16.65%	15.31%		
MSCI EAFE NET	19.37%	16.25%	13.02%	12.46%	12.47%	11.83%	11.24%	10.80%	17.89%	16.92%		
Total Firm Assets \$Mil (period end) Composite Statistics:	203.6	258.2	273.8	290.4	336.3	426.8	415.5	480.8	535.9	637.1		
Assets \$Mil (period end)	20.9	27.4	35.4	42.5	44.3	70.2	62.0	75.3	71.8	80.9		
Portfolios at period end	68	77	84	89	94	105	114	122	120	130		
Dispersion	0.96%	1.29%	0.97%	1.05%	1.15%	0.92%	0.78%	0.79%	1.34%	0.98%		

- 1) Cardinal Capital Management Inc. is an independent registered investment management firm established in 1992, that manages equity, fixed income and balanced assets for U.S. clients.
- 2) The Non-US Equity Composite includes all discretionary portfolios that invest in Non-US equities with the goal of providing long-term capital growth through investing outside the US and steady dividend income. The account minimum for the composite is \$125,000.
- Return calculations are for all discretionary fee-paying equity portfolios in excess of \$125,000 managed in this style. Calculations are time-weighted total rate of return and reflect the reinvestment of dividends and other earnings. Trade date accounting is used. All reporting is in U.S. Dollars. Results for timeperiods less than 1 year are not annualized. Net returns are actual.
- 4) Composite performance is presented net of foreign withholding taxes on dividends, interest, and capital gains. Withholding taxes may vary according to the investor's domicile. As of June 2007 the MSCI EAFE Net Index consisted of the following 21 developed market country indices: Australia, Austria, Belgium, Denmark, Finland, France, Germany, Greece, Hong Kong, Ireland, Italy, Japan, the Netherlands, New Zealand, Norway, Portugal, Singapore, Spain, Sweden, Switzerland, and the United Kingdom. Benchmark performance is presented net of foreign withholding taxes on dividends, interest, and capital gains.
- 5) The Non-US Equity Composite was created July 31, 2007 and has an inception date of 7/31/07.
- 6) Composite Dispersion is asset-weighted standard deviation and is calculated for accounts in the composite the entire year.
- 7) The three-year annualized ex-post standard deviation of the composite and annual composite dispersion are calculated using net-of fees returns.
- 8) A complete list and description of composites and additional information regarding policies for valuing investments, calculating performance, and preparing GIPS Reports are available upon request.
- 9) Performance results are net of management fees, transaction costs, and foreign tax withheld. Management fees are 1.5% on the first \$2 million per annum, 1.2% on the next \$3 million per annum, over \$5 million negotiable. Actual investment fees are used to calculate net of fee returns.
- 10) No inference should be drawn that similar investment returns will be achieved in future periods. Past performance is no guarantee of future results.
- 11) Cardinal Capital Management, Inc. claims compliance with the Global Investment Performance Standards (GIPS®) and has prepared and presented this report in compliance with the GIPS Standards. Cardinal Capital Management, Inc. has been independently verified for the period 4/1/1992 through 12/31/2021.
- 12) A firm that claims compliance with the GIPS standards must establish policies and procedures for complying with all the applicable requirements of the GIPS standards. Verification provides assurance on whether the firm's policies and procedures related to composite, as well as the calculation, presentation, and distribution of performance, have been designed in compliance with the GIPS standards and have been implemented on a firm-wide basis. The Non-US Equity Composite has had a performance examination for the periods 7/31/2007 through 12/31/2021. The verification and performance examination reports are available upon request.
- 13) GIPS® is a registered trademark of CFA Institute. CFA Institute does not endorse or promote this organization, nor does it warrant the accuracy or quality of the content contained herein.

### Cardinal's Balanced Composite Investment Net Returns

2016

Cardinal Capital
Balanced Composite Net Return
CUSTOM BENCHMARK NET

<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2010</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
8.85%	20.98%	9.01%	0.45%	9.75%	14.54%	-3.03%	21.04%	10.39%	18.19%
12.16%	21.60%	10.32%	1.43%	8.94%	15.53%	-2.53%	23.54%	15.08%	19.10%

2017

2019

2010

2020

2021

Custom Benchmark = S&P500 70%, Bloomberg US Intrm Govt/Credit 25%, FTSE USBIG 3-Mo. Treasury Bill 5%

	3-Year Ex-Post Standard Deviation										
<b>Balanced Composite</b>	9.35%	7.97%	6.60%	7.77%	7.55%	7.05%	7.65%	8.47%	12.41%	11.54%	
CUSTOM BENCHMARK NET	10.41%	8.35%	6.36%	7.35%	7.34%	6.82%	7.44%	8.27%	13.01%	12.07%	
Total Firm Assets \$Mil (period end)	203.6	258.2	273.8	290.4	336.3	426.8	415.5	480.8	535.9	637.1	
Composite Statistics:											
Assets \$Mil (period end)	49.0	56.1	53.4	47.9	50.8	56.7	50.1	55.7	63.0	69.5	
Portfolios at period end	68	67	61	59	59	60	61	58	61	62	
Dispersion	0.98%	3.69%	1.58%	0.61%	2.01%	2.50%	1.01%	3.45%	2.47%	5.00%	

2014

2015

- 1) Cardinal Capital Management Inc. is an independent registered investment management firm established in 1992, that manages equity, fixed income and balanced assets for U.S. clients.
- 2) The Balanced Composite includes approximately 70% large cap U.S. equities, 25% high-quality bonds of laddered maturities and 5% cash.

2012

2012

- 3) Return calculations are for all discretionary fee-paying equity portfolios in excess of \$125,000 managed in this style. Calculations are time-weighted total rate of return and reflect the reinvestment of dividends and other earnings. Trade date accounting is used. All reporting is in U.S. Dollars. Results for timeperiods less than 1 year are not annualized.
- 4) The three-year annualized ex-post standard deviation of the composite and annual composite dispersion are calculated using net-of fees returns.
- 5) The composite was created October 31, 1992 and has an inception date of 10/31/92.
- 6) Composite Dispersion is asset-weighted standard deviation and is calculated for accounts in the composite the entire year.
- 7) A complete list and description of composites and additional information regarding policies for valuing investments, calculating performance, and preparing GIPS Reports are available upon request.
- 8) Performance results are net of management fees and transaction costs. Actual investment fees are used to calculate net of fee returns. The management fee schedule is as follows: .85% on the first \$2 million per annum, .68% on the next \$3 million per annum, over \$5 million negotiable, all paid quarterly in arrears. Actual investment advisory fees incurred by clients may vary.
- 9) Custom Benchmark is reviewed and rebalanced on a Monthly basis. Effective November 1, 2019, Cardinal Capital Management, Inc. retroactively changed one of the components of the Custom Benchmark for the Balanced Composite from the 90day T-Bill, which makes up 5% of the Custom Benchmark, to the FTSE USBIG 3-Mo. Treasury Bill. Cardinal Capital Management changed performance systems and the 90day T-Bill is not available on this platform. Additional information regarding the benchmark change is available upon request.
- 10) No inference should be drawn that similar investment returns will be achieved in future periods. Past performance is no guarantee of future results.
- 11) Cardinal Capital Management, Inc. claims compliance with the Global Investment Performance Standards (GIPS®) and has prepared and presented this report in compliance with the GIPS Standards. Cardinal Capital Management, Inc. has been independently verified for the period 4/1/1992 through 12/31/2021. The verification reports are available upon request.
- 12) A firm that claims compliance with the GIPS standards must establish policies and procedures for complying with all the applicable requirements of the GIPS standards. Verification provides assurance on whether the firm's policies and procedures related to composite, as well as the calculation, presentation, and distribution of performance, have been designed in compliance with the GIPS standards and have been implemented on a firm-wide basis. Verification does not provide assurance on the accuracy of any specific performance report.
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3.

# Disclaimer and Verification Letters

### **Independent Verifier's Report**



#### Verification Report

Board of Directors

Cardinal Capital Management, Inc.

We have verified whether Cardinal Capital Management, Inc. (the "Firm") has, for the periods from April 1, 2017 through December 31, 2021, established policies and procedures for complying with the Global investment Performance Standards (GIPS<sup>®</sup>) related to composite and pooled fund maintenance and the calculation, presentation, and distribution of performance that are designed in compliance with the GIPS standards, as well as whether these policies and procedures have been implemented on a firm-wide basis. GIPS<sup>®</sup> is a registered trademark of CFA institute. CFA Institute does not endorse or promote this organization, nor does it warrant the accuracy or quality of the content contained herein.

The Firm's management is responsible for its claim of compliance with the GIPS standards and the design and implementation of its policies and procedures. Our responsibilities are to be independent from the Firm and to express an opinion based on our verification. We conducted this verification in accordance with the required verification procedures of the GIPS standards, which includes testing performance on a sample basis. We also conducted such other procedures as we considered necessary in the characteristic procedures.

In our opinion, for the periods from April 1, 2017 through December 31, 2021, the Firm's policies and procedures for complying with the GIPS standards related to composite and pooled fund maintenance, as well as the calculation, presentation, and distribution of performance, have been, in all material respects:

- · Designed in compliance with the GIPS standards, and
- Implemented on a firm-wide basis.

A verification covering the periods from April 1, 1992 through March 31, 2017 was performed by another verification firm, whose report expressed an unqualified opinion thereon.

This report does not relate to or provide assurance on any specific performance report of the Firm or on the operating effectiveness of the Firm's controls or policies and procedures for complying with the GIPS standards. Partners' GIPS® verification and investment performance practice, our previous verification firm, effective June 30, 2017. ACA has verified the compliance of Cardinal Capital with the requirements of GIPS® from April 1, 2017 through December 31, 2021.

ACA Compliance Group acquired Ashland

ACA Group, Performance Services Division

ACA Group

February 15, 2022

### **Independent Verifier's Report**



525 Bigham Knoll, Suite 200 Jacksonville, OR 97530 541.857.8800 www.ashlandpartners.com

Ashland Partners & Company LLP

#### Independent Accountant's Verification Report

#### Board of Directors

Cardinal Capital Management, Inc.:

We have examined whether (1) Cardinal Capital Management, Inc. (the "Firm") has complied with all the composite construction requirements of the Global Investment Performance Standards (GIPS® standards) on a firm-wide basis for the periods from April 1, 1992, to March 31, 2017, and (2) the Firm's policies and procedures are designed to calculate and present performance results in compliance with the GIPS standards as of March 31, 2017. The Firm's management is responsible for compliance with the GIPS standards and the design of its policies and procedures. Our responsibility is to express an opinion based on our examination.

#### Scope of Work

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountains and, accordingly, included examining, on a test basis, evidence about the Firm's compliance with the previously mentioned requirements; evaluating the design of the Firm's policies and procedures previously referred to; and performing the procedures for a verification required by the GIPS standards and such other procedures as we considered necessary in the circumstances. We believe that our examination provides a reasonable basis for our opinion.

#### Opinion

In our opinion, in all material respects,

- the Firm has complied with all the composite construction requirements of the GIPS standards on a firmwide basis for the periods from April 1, 1992, to March 31, 2017; and
- the Firm's policies and procedures are designed to calculate and present performance in compliance with the GIPS standards as of March 31, 2017.

This report does not relate to any composite presentation of the Firm that may accompany this report, and accordingly, we express no opinion on any such performance.

Ashland Partners & Company LLP

Ashland Partners & Company LLP May 17, 2017 Ashland Partners has verified the compliance of Cardinal with the requirements of the Global Investment Performance Standards (GIPS®) from April 1, 1992 through March 31, 2017

#### **Award Disclaimers**

Awards, rankings and/or recognition by unaffiliated rating services and publications are absolutely not indicative of Cardinal Capital Management's future performance, or any future performance pertaining to its clients' investments; should not be construed by a client or prospective client as a guarantee that they will experience a certain level of results if Cardinal Capital Management is engaged, or continues to be engaged, to provide investment advisory services; and should not be construed as a current or past endorsement of Cardinal Capital Management by any of its clients. The PSN universes were created using the information collected through the PSN investment manager questionnaire and use only gross of fee returns. Mutual fund and commingled fund products are not included in the universe. PSN Top Guns investment managers must claim that they are GIPS compliant. Products must have an R Squared of 0.80 or greater relative to the style benchmark for a three year period. No fee was paid by Cardinal Capital to participate in the rankings.

The "Financial Times 300 Top Registered Investment Advisers" is an independent listing ("The FT 300") produced annually by the Financial Times. "FT" and "Financial Times" are trademarks of The Financial Times Ltd. ("FT"), FT is not affiliated with Cardinal Capital Management, Inc. ("Cardinal"). The FT 300 is presented as "an elite group," not a competitive ranking of one to 300. Cardinal applied for consideration, and the result was independently granted. The results are not based upon information or opinions of participating Registered Investment Advisers' ("RIA") clients. Therefore, inclusion on The FT 300 is not representative of participating RIAs' clients' experiences. By considering the "SEC compliance record," eligibility to appear on The FT 300, FT seeks to ensure that a participating RIA has an established and significant history and record free from regulatory sanctions. The FT caps the number of companies from any one state. The cap is roughly based on the distribution of millionaires across the United States. The FT 300 is based on data gathered from RIAs, regulatory disclosures, FT's research, and/or research conducted on FT's behalf by "Ignites Distribution Research," a subsidiary of FT that provides business intelligence on the asset management industry. FT indicates that the methodology used to evaluate inclusion on The FT 300 is quantifiable and objective, and that the participating RIAs had no subjective input in the analysis. To the best of Cardinal's knowledge: FT does not include RIAs on The FT 300 if the ratings are not statistically valid with respect to any RIA; and there are no facts that would call into question the validity of the inclusion on The FT 300 or the appropriateness of Cardinal's advertising the same. Cardinal may pay a fee to FT, an affiliate, or an unaffiliated third party in exchange for plaques or article reprints commemorating the designation. While Cardinal would pay this fee after receiving the designation and not as a condition precedent to receiving it, the fact that Cardinal pays any fee with respect to its receipt of the designation should be considered if such designation is a factor in a client or prospective client's evaluation of whether to initially to engage or continue to engage Cardinal for investment advisory services. Inclusion on The FT 300 is not indicative of Cardinal's future performance, or any future performance pertaining to its clients' investments; should not be construed by a client or prospective client as a guarantee that they will experience a certain level of results if Cardinal is engaged, or continues to be engaged to provide investment advisory services; and should not be construed as a current or past endorsement of Cardinal by any of its clients. Other information about All investment strategies have the potential for profit or loss. Different types of investments involve varying degrees of risk, and there can be no assurance that the future performance of any specific investment or investment strategy (including those undertaken or recommended by Cardinal), will be profitable or equal any historical performance level(s).

### Disclaimer

Performance results represent composite results for the Non-US equity strategy, and the Domestic tax exempt/tax deferred and/or taxable equity strategy managed by Cardinal Capital Management, Inc. ("Cardinal") during the corresponding time periods. The performance results reflect the reinvestment of dividends and other account earnings, and are net account transaction and custodial charges, and Cardinal's investment management fee except for those performance returns that are compared to other similarly benchmarked managers (for example, managers whose performance is compared to the S&P 500 Composite Index – see description below) in charts which results were prepared utilizing investment managers database and the eVestment Alliance investment managers database which are reported gross of investment management fees, including Cardinal management fee- (see Gross of Fees disclosure below). Past performance may not be indicative of future results. Therefore, no current or prospective client should assume that future performance will be profitable, or equal either the Cardinal performance results reflected or any corresponding historical benchmark index. The S&P 500 Composite Index (the "S&P) is a market capitalization-weighted index of 500 widely held stocks often used as a proxy for the stock market. Standard & Poor's chooses the member companies for the S&P based on the market size, liquidity, and industry group representation. Included are the common stocks of industrial, financial, utility, and transportation companies. The historical performance results of the S&P (and those of or all indices) do not reflect the deduction of transaction and custodial charges, nor the deduction of an investment management fee, the incurrence of which would have the effect of decreasing indicated historical performance results. The historical S&P performance results (and those of all other indices) are provided exclusively for comparison purposes only, so as to provide general comparative information to assist an individual client or prospective client in determining whether the performance of a Cardinal portfolio meets, or continues to meet, his/her investment objective(s). It should not be assumed that Cardinal account holdings will correspond directly to the S&P or any other comparative index. The Cardinal performance results do not reflect the impact of taxes. For reasons including variances in portfolio account holdings, variances in the investment management fee incurred, market fluctuation, the date on which a client engaged Cardinal's investment management services, and account contributions or withdrawals, the performance of a specific client's account may have varied substantially from the indicated Cardinal portfolio performance results.

Information pertaining to Cardinal's advisory operations, services, and fees is set forth in Cardinal's current disclosure statement a copy of which is available from Cardinal upon request.

Gross of Fees (charts from PSN and eVestment Alliance investment managers database) Comparative managers' investment performance is shown in these charts gross of their management fees and Cardinal's investment performance is shown gross of Cardinal's investment management fees (as described in Cardinal's written disclosure statement), the incurrence of which will have the effect decreasing the composite performance results (for example: an advisory fee of 1% compounded over a 10-year period would reduce a 10% return to a 9% annual return).

### **Contact Information**

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